

2017 – 2018

City of Odessa
Community Development

**Consolidated
Annual
Performance
and
Evaluation
Report**

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CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

The 2017 Action Plan established the City of Odessa's one-year implementation strategy for addressing community development, housing, economic development, human service and public facility improvement needs of the citizens of Odessa.

During the final public hearing, eligible projects were presented for consideration to the City Council ranging from housing to public service. After careful deliberation, the City Council voted to provide funding for the projects that would best serve the community. These projects included Housing Rehabilitation/Reconstruction Program, Meals on Wheels, Family Promise, Odessa Affordable Housing, Inc., public facilities improvement projects as well as the City's Demolition Program.

We were unable to meet the 70% Low Mod credit this year. The City of Odessa is experiencing rapid growth and expansion as a result of the oil and gas boom. Contractors that typically bid on our housing reconstruction and public facilities projects are not always available to bid and, when they do, have difficulty finding subcontractors to work with them. As a result, we were unable to obtain bids on our public facilities projects. This left us unable to spend \$81,840 on the Woodson Park Lighting and the Salinas Park Basketball Court projects. Both of these parks are located in the CDBG Target Area. Our housing rehabilitation program projects experienced the same issues and we were able to complete only one (1) reconstruction project.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected Strategic Plan	Actual Strategic Plan	Percent Complete	Expected Program Year	Actual Program Year	Percent Complete
Community Development and Infrastructure	Non-Housing Community Development	CDBG: \$	Buildings Demolished	Buildings	60	106	176.67%	20	46	230%
Expand Homeownership Opportunities	Affordable Housing		Direct Financial Assistance to Homebuyers	Households Assisted	5	4	80%	1	1	100%
Expand the Number of New Affordable Homes	Affordable Housing		Homeowner Housing Added	Household Housing Unit	3	0	0.00%			
Preserve Existing Housing Stock	Affordable Housing	CDBG: \$ / HOME: \$	Homeowner Housing Rehabilitated	Household Housing Unit	25	47	188%	9	17	188%
Public Facilities and Improvements	Public Facilities and Improvements	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Facilities Assisted	2	3	150%	4	1	25%
Public Services	Non-Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	50	284	568%	80	117	146%

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

HOUSING

Housing continues to be the most important identified need within the community. Through the City's Housing assistance programs homeowners and potential homebuyers can obtain assistance to meet a variety of housing needs. The housing strategy will focus on the highest priorities established by the Consolidated Plan and will include the continuation of the Housing Rehabilitation/Reconstruction Program, strengthening the Homebuyer Assistance Program, utilizing established partnerships to expand the number of new affordable homes and working with the Odessa Homeless Coalition to establish a transitional housing facility to serve families with children.

The City's Rehabilitation Reconstruction program is designed to assist families who are in need of home repairs. The purpose of the program is to assist low-income homeowners to make necessary repairs to their homes. The program offers several options for homeowners based on their specific needs, including rehabilitation, reconstruction, minor repair or emergency assistance.

The demand for Public Housing or Section 8 assistance continues to grow and far exceeds the current inventory availability. The Housing Choice Voucher waiting list closed on June 16, 2017. Currently the Odessa Housing Authority has 180 applicants on the Housing Choice Waiting List. The Third Edition Public Housing Apartments waiting list is open with 103 applicants on the waiting list and the Landmark Apartments waiting list is currently open with 19 applicants on it.

PUBLIC FACILITIES AND IMPROVEMENTS

The 2017 Action Plan established the City of Odessa's one-year implementation strategy for addressing community development, housing, economic development, human service and public facility improvement needs of the citizens of Odessa.

During the final public hearing, eligible projects were presented for consideration to the City Council ranging from housing to public service. After careful deliberation, the City Council voted to provide funding for the projects

that would best serve the community. These projects included Housing Rehabilitation/Reconstruction Program, Meals on Wheels, Family Promise and Odessa Affordable Housing, Inc., Woodson Park Lighting, Salinas Park Basketball Courts, Whitiker Head Start Roof Replacement, Salvation Army Fire Alarm System as well as the City's Demolition Program.

The charts following show the progress the City has made in meeting not only the one year goals as set out in our 2017 Action Plan but the 5 year goals established in our 2015-2019 Consolidated Plan. It is anticipated that the majority of the 5 year goals will be met or exceeded as the City works to address the needs within our community.

PUBLIC SERVICES

The need for public services and access to public services continues to be essential for many low-income families. The growing low-income population has resulted in an increased demand for public services and in an era of declining funding, many service organizations have been faced with frequent budget cuts impacting their ability to provide services. It has become difficult for agencies to meet the demand with the current resources available. Services will be provided as funding allows to meet those needs. During the 2017 program year services were provided to the elderly and homebound in our community through the Meals on Wheels Program and the Elderly and Disabled Lawn Mowing Program. Assistance to homeless families was provided through Family Promise and their assistance programs.

Table 2 - ALLOCATION OF CDBG AND HOME FUNDS

1	CD	Adm	\$	155,674
2	Rehab	Adm	\$	125,498
3	CDBG Rehabilitation	Housing	\$	500,000
4	Demo Program	Housing	\$	194,517
5	Odessa Affordable	Housing	\$	25,000
6	Meals on Wheels	Public Service	\$	42,861
7	Family Promise	Public Service	\$	10,000
8	Elderly Lawn Mowing Program	Public Service	\$	20,000
9	HOME	Adm	\$	22,078
10	HOME Rehabilitation	Housing	\$	232,181
11	CHDO	Housing	\$	33,119
12	Woodson Park	Public Facility	\$	40,920
13	Salinas Park	Public Facility	\$	40,920
14	Whitiker Head Start	Public Facility	\$	15,125
15	Salvation Army	Public Facility	\$	15,162

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted). 91.520(a)

Table 3 – Table of assistance to racial & ethnic populations by funds

	CDBG	HOME
White	244	1
Black or African American	31	0
Asian	1	0
American Indian or American Native	0	0
Native Hawaiian or Other Pacific Islander	0	0
Total	276	1
Hispanic	181	1
Not Hispanic	95	0

During the 2017 program year the City's Housing Rehabilitation Program completed a total of one (1) full reconstruction project and ten (10) minor repair projects with CDBG funds as well as one (1) full reconstruction project were completed with HOME funds. These projects serve income eligible households who own their own home. Assistance is provided on a citywide basis to applicants that meet program guidelines as well as HUD income guidelines.

CDBG funds were also used to provide hot noon and weekend meals to the elderly and homebound residents of Odessa and Odessa Affordable Housing, Inc. provided minor repairs to five (5) households.

Lawn care assistance was provide the elderly and handicapped citizens when they are unable to care for their yards and lack the funds to hire someone to mow their yard. This program has additional funding that will be used to provide the same service to those citizens once spring arrives.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Table 4 - Resources Made Available

Source of Funds	Resources Made Available	Amount Expended During Program Year
CDBG	1,185,677	646,291
HOME	287,378	398,106

The City of Odessa Community Development Department administered and provided oversight for the following activities to meet the community needs and goals of the 2015-2019 Consolidated Plan five-year investment strategy. The U. S. Department of Housing and Urban Development allocated \$798,675 in CDBG funds and \$220,787 in HOME funds to the City of Odessa. An additional \$387,002 in unprogrammed CDBG funds and an additional \$66,591 in HOME program income were allocated at the final public hearing on July 11, 2017. The HOME funds were allocated exclusively to housing related activities as required by statute.

The City of Odessa provides additional funding from the General Fund in the amount of \$1,425,329 and \$180,581 from the Solid Waste fund in support of Code Enforcement. This funding provides salary, benefits and operating costs for 14 code officers, 1 Code Enforcement Coordinator, the Code Enforcement Supervisor, a Senior Administrative Assistant and a Code Enforcement Clerk.

Funding was also provided to cover the cost of boarding up and securing unsafe, vacant structures and the cleaning of vacant properties. In addition, a supplemental allocation from the City's General Fund in the amount of \$300,000 was provided in support of the Demolition Program. These funds were used to provide for the asbestos testing, asbestos removal and demolition of unsafe commercial structures.

Additional funds are also available to assist in meeting needs in our community as outlined on next two pages:

OTHER FUNDING SOURCES

CITY OF ODESSA COMMUNITY DEVELOPMENT	
Community Development Block Grant	\$ 798,675
HOME Investment Partnership Program (HOME)	\$ 220,787
Reallocated CDBG Funds	\$ 387,002
Unprogrammed HOME Funds	\$ 66,591
TOTAL:	\$ 1,473,055

HOUSING AUTHORITY OF THE CITY OF ODESSA	
Public Housing Operating Fund	\$ 250,127
Public Housing Capital Fund	\$ 94,065
Public Housing Dwelling Rental Income	\$ 169,452
Section 8 Vouchers/Certificates	\$ 7,145,974
Interest Earned	\$ 1,012
TOTAL:	\$ 7,660,630

MEALS ON WHEELS OF ODESSA, INC.	
Community Development Block Grant	\$ 42,861
Amigroup & Superior	\$ 87,454
Interest	\$ 4,253
Donations/Contributions	\$ 124,259
Fundraisers	\$ 71,913
State of Texas	\$ 259,163
United Way, Other United Way	\$ 99,679
TOTAL:	\$ 689,582

FAMILY PROMISE	
Direct Public Grants	\$ 55,753
Public Contributions	\$ 10,717
Other Contributions	\$ 9,132
Other	\$ 9,715
Special Events	\$ 4,093
Interest	\$ 46
TOTAL:	\$ 89,456

ODESSA AFFORDABLE HOUSING INC.	
Community Development Block Grant	\$ 25,000
CHDO Home Revenue – Rental Income	\$ 16,820
Interest Income	\$ 99
Other Income	\$ 748
Credit Counseling Income	\$ 2,885
TOTAL:	\$ 45,552

ODESSA HOUSING FINANCE CORPORATION	
Rental Income	\$ 67,245
TOTAL:	\$ 67,245

GREATER OPPORTUNITIES OF THE PERMIAN BASIN - WHITIKER	
Department of Health and Human Services	\$ 6,345,832
Texas Dept. of Health & Human Svs Commission	\$ 559,769
Other Income	\$ 1,000
Interest Income	\$ 12
TOTAL:	\$ 6,906,613

SALVATION ARMY	
Contributions	\$ 585,383
United Way	\$ 22,500
Other Income	\$ 208,506
Release of Program Restrictions	\$ 26,212
Release of Time Restrictions	\$ 67,500
TOTAL:	\$ 910,101

TOTAL RESOURCES AVAILABLE \$17,842,234

Table 5 – Identify the geographic distribution and location of investments

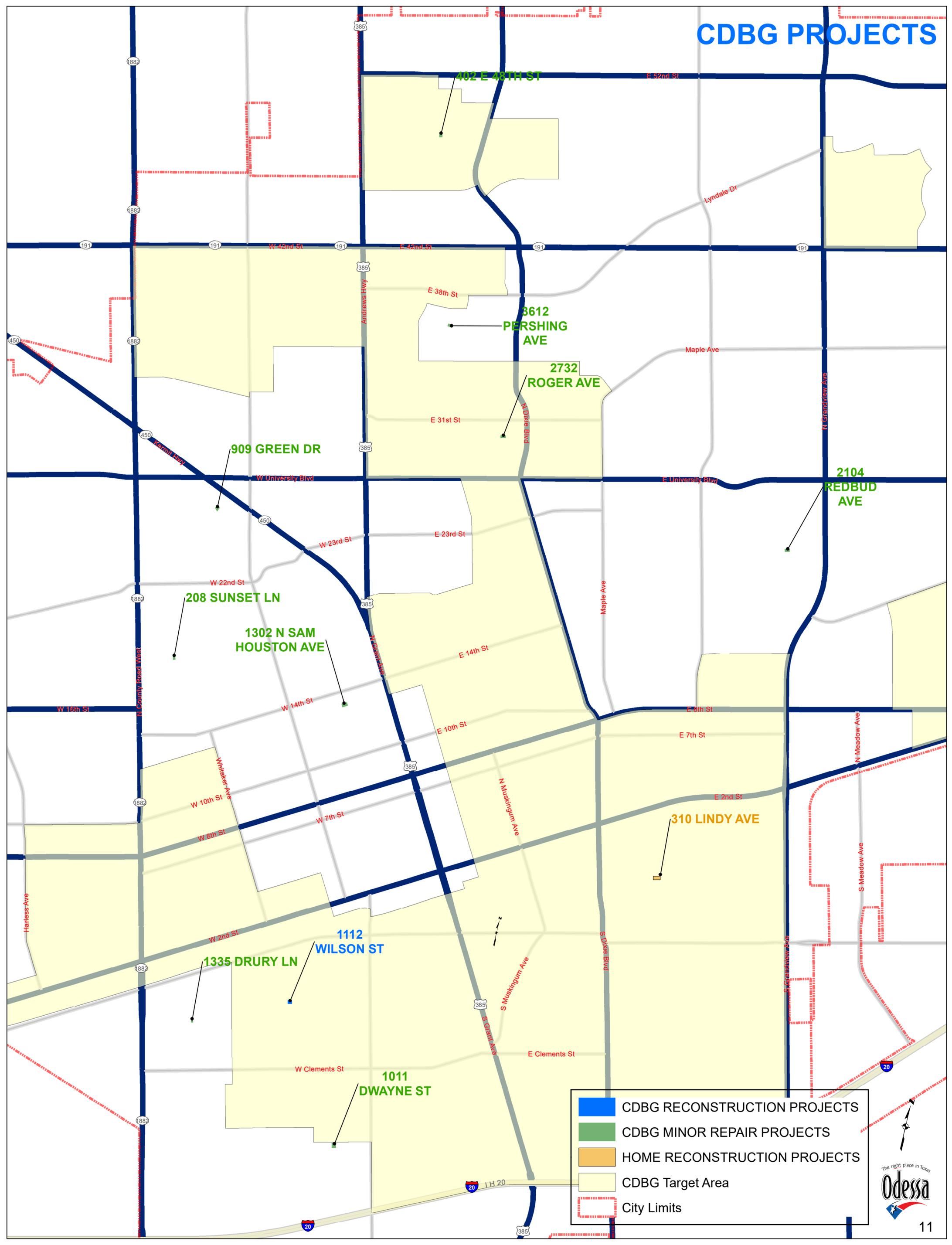
Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
CDBG TARGET AREA	70	80	Housing Assistance, Elderly Lawn Mowing Program and Demolition Program.

Review of the Housing Rehabilitation/Reconstruction Program, the Demolition Program and the Elderly and Disabled Lawn Mowing program showed the major of the work occurred within the target area even though the assistance was available to any who qualified as low income and resided within the city limits of Odessa. The Meals on Wheels provides services to citizens throughout our community and are recipients are considered qualified to receive services as a presumed benefit

Even though the Woodson Park Lighting project and the Salinas Park Basketball Court projects are both parks located in the CDBG Target Area, the City of Odessa was unable to complete them during 2017...lowering our CDBG Low-Mod percentage below 70 percent. Odessa has been experiencing a construction boom resulting in contractors not bidding on our public facilities projects (Woodson Park and Salinas Park). This left us unable to spend \$81,840. Also, we are having difficulty getting reconstruction projects completed again due to the contractors busy schedule and those that do bid have trouble getting subs to work with them.

Please see the maps provided showing the distribution of funding spent within the target area for the housing programs and lawn mowing program.

CDBG PROJECTS



- CDBG RECONSTRUCTION PROJECTS
- CDBG MINOR REPAIR PROJECTS
- HOME RECONSTRUCTION PROJECTS
- CDBG Target Area
- City Limits



Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

The City of Odessa and the various public and private organizations receive federal, state and local funding resources to address community development needs in Odessa. The public and private organizations leverage federal funds with state and local resources to administer and deliver efficient and cost effective programs.

The City's CDBG and HOME funds are utilized to fund owner-occupied housing rehabilitation of existing housing, new housing construction and down payment/closing cost assistance for permanent mortgage financing. These funds are leveraged with those of the non-profit developers such as the Odessa Housing Finance Corporation, Odessa Affordable Housing, Inc. and Odessa Creative Housing Solutions in order to establish a joint partnership to develop participation loans, interest rate buy-downs, low interest bonds and loan guarantees. The provision of these affordable and flexible loan programs address a gap in the availability of down payment and closing cost assistance which helps to overcome a barrier to affordable housing.

The City of Odessa will continue to use CDBG and HOME funds to address the housing priorities and other needs of the low to moderate income households. These funds will be utilized and leveraged with other private state and local funds with regards to public service and public facility and improvement activities. The City will continue its partnership with other members of the Odessa Housing Consortia and utilize funding appropriately as needed. Several mixed lot, mixed income projects are in the development stage with multiple funding resources that should provide a percentage of units that are affordable to low and moderate income families.

The City of Odessa provided the most recent match contribution by partnering with Odessa Affordable Housing to utilize contributions from eligible sources. The City of Odessa will use the previous years' surplus match to meet the match requirement for program year 2017, and will continue to look for additional sources of match contributions towards HOME projects.

Table 6 – Fiscal Year Summary - HOME Match Report

Fiscal Year Summary – HOME Match	
1. Excess match from prior Federal fiscal year	423,015
2. Match contributed during current Federal fiscal year	0
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	423,015
4. Match liability for current Federal fiscal year	0
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	423,015

Table 7 – Match Contribution for the Federal Fiscal Year

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match

HOME MBE/WBE report

Table 8 – Program Income

Program Income – Enter the program amounts for the reporting period				
Balance on hand at beginning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
0	17,460	0	0	17,460

Table 9 – Minority Business and Women Business Enterprises

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period

	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0
Sub-Contracts						
Number		0	0	0	0	0
Dollar Amount		0	0	0	0	0

	Total	Women Business Enterprises	Male
Contracts			
Dollar Amount	0	0	0
Number	0	0	0
Sub-Contracts			
Number	0	0	0
Dollar Amount	0	0	0

Table 10 – Minority Owners of Rental Property

Minority Owners of Rental Property Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

Table 11 – Relocation and Real Property Acquisition

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Parcels Acquired			0	0		
Businesses Displaced			0	0		
Nonprofit Organizations Displaced			0	0		
Households Temporarily Relocated, not Displaced			0	0		
Number	0	0	0	0	0	0

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

Table 12 – Number of Households

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	0	0
Number of Non-Homeless households to be provided affordable housing units	1	1
Number of Special-Needs households to be provided affordable housing units	0	0
Total	1	1

Table 13 – Number of Households Supported

	One-Year Goal	Actual
Number of households supported through Rental Assistance	0	0
Number of households supported through The Production of New Units	0	0
Number of households supported through Rehab of Existing Units	9	17
Number of households supported through Acquisition of Existing Units	0	0
Total	9	17

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

2015-2019 OBJECTIVE: PROVIDE ASSISTANCE TO 25 ELIGIBLE HOMEOWNERS WITH REHABILITATION OR RECONSTRUCTION OF THEIR HOME:

The City Council allocated \$525,000 in CDBG funds to provide assistance to low and moderate-income homeowners for the full rehabilitation or reconstruction of their homes. A comprehensive inspection is conducted to identify the deficiencies and determine whether it is more cost effective to fully rehabilitate the current structure or simply demolish the existing structure and construct a new home. The City proposes to assist seven (7) households during this year of the 2015-2019 Consolidated Plan

During the third year of the 5-year plan, CDBG funds assisted one (1) household through the Housing Rehabilitation/Reconstruction Program and 15 households with minor repairs. The program was able to assist a total of 16 households with repairs to their homes. This goal was exceeded.

The City Council allocated \$232,181 in HOME funds to provide assistance to low and moderate-income homeowners for the full rehabilitation or reconstruction of their homes. A comprehensive inspection is conducted to identify the deficiencies and determine whether it is more cost effective to fully rehabilitate the current structure or simply demolish the existing structure and construct a new home. The City proposes to assist two (2) households during the third year of the 2015-2019 Consolidated Plan.

During the third year of the 5-year plan the City assisted one (1) household with full reconstruction of their existing home.

If funding continues at the same level, the City anticipates it will be able to meet its set goals.

2015-2019 OBJECTIVE: UTILIZE HOME FUNDS TO PROVIDE ASSISTANCE TO FIVE (5) ELIGIBLE HOMEBUYERS FOR THE PURCHASE OF A NEW OR EXISTING HOME.

Council allocated funding in previous years to provide down payment and closing cost assistance to eligible buyers based on household income, family size and ability to obtain a mortgage. With the remaining funding, the City proposed to assist at least one (1) household during the third year of the 2015-2019 Consolidated Plan.

During the third year of the 5 year plan the City assisted one (1) household to become a homeowner. This goal was met.

The City still has funds available to assist households who wish to purchase a home. However, due to the high cost of housing in Odessa and the lack of affordable homes as well as credit issues the buyers have it may not be possible to meet the goal next program year.

The City will continue to work with the nonprofit housing partners in their credit counseling and homebuyer education programs in order to assist buyers to become ready to purchase a home.

2015-2019 OBJECTIVE: EXPAND THE NUMBER OF NEW AFFORDABLE HOUSING UNITS AVAILABLE FOR PURCHASE

During this year of the 5 year plan the City was unable to increase the affordable housing stock. There continues to be multiple barriers that must be overcome. The local school district donated a track of land to be used for the production of affordable housing and it is anticipated that 31 homes can be constructed on the land. The City and its nonprofit housing partners are looking for resources to cover the cost of infrastructure on the property in order to move this project forward.

Discuss how these outcomes will impact future annual action plans.

The City will continue to look for ways to provide affordable housing for its citizens including working with the nonprofit agencies within the community to provide housing.

The City will also continue to ask for CDBG and HOME funds to be used in support of the affordable housing programs and will continue to look for additional ways to fund infrastructure.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Table 14 – Number of Persons Served

Number of Persons Served	CDBG Actual	HOME Actual
Extremely Low-income	13	1
Low-income	2	0
Moderate-income	1	0
Total	16	1

**CR-25 - Homeless and Other Special Needs 91.220(d, e);
91.320(d, e); 91.520(c)**

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

The City has pursued funding to assist the homeless in our community and is following the current HUD approved Consolidated Plan Action Plan. The City continues to utilize the Community Development Block Grant (CDBG) and HOME Investment Partnerships Program resources to address housing needs for low and moderate-income persons. Numerous agencies in the City utilize other federal, state, and local funding to implement their programs to benefit the low-income citizens, homeless and/or HIV/AIDS citizens of Odessa.

Project HOPE has served many families with children since the first day of enrollment, January 1, 2012. All heads of households are working, going to school full time or both to increase their education and income. Self-sufficiency budgets have been made with self-sufficiency goals to work towards every month. Goals of attending credit counseling and home-buyer education are underway with some clients in progress of resolving debts and building credit. Partner agencies continue to assist clients on their road to personal excellence and collaborate with Odessa Links.

With the recovery of the local economy, rents have increased, and occupancy rates are climbing. Homeless households seeking affordable housing are facing severe rent burdens with over 50% of their income potentially going towards rent, not including other living expenses. The gap between the cost of living and rent continues to be a barrier for people trying to stabilize and overcome homeless episodes making it difficult for people to move forward and live independently.

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The "Point in Time" surveys taken by the Odessa Homeless Coalition have produced varying results on the actual number of homeless residing in our community. The latest homeless survey conducted in January 2018 by the Odessa Homeless Coalition was a street level head count and agency/ shelter surveys that attempted to determine the current number of homeless people in Odessa.

The coalition distributed questionnaires to all participating area homeless facilities requesting that they administer the survey to all persons who accessed their facility. A total of 86 individuals were identified 75 adults, 11 children. Men were the majority, with 47 identified, 26 women identified, and 14 of survey respondents did not specify their gender. Respondents reported they were homeless due to the following: 24% due to unemployment, 18% due to unable to pay rent, 9% due to substance abuse, 9% due to leaving jail/prison, 6% domestic violence, 6% due to their criminal record, 5% due to divorce, 5% due to eviction, 5% due to physical health reasons, and 13% due to other reasons.

With the booming local economy, rents have increased, and occupancy rates are climbing. Homeless households seeking affordable housing are facing severe rent burdens with over 50% of their income going towards rent, not including other living expenses. The gap between the cost of living and rent continues to be a barrier for people trying to stabilize and overcome homeless episodes making it difficult for to move forward and live independently.

Addressing the emergency shelter and transitional housing needs of homeless persons

Project HOPE

The purpose of Project HOPE is to provide opportunities for homeless clients to access supportive services while enhancing their knowledge base through continued education, life skills, job skills, financial literacy, credit counseling, and budgeting classes as identified in their self-sufficiency plans; this will then prepare families for living and remaining in permanent housing.

The Project HOPE case manager establishes and maintains collaborative working relationships with homeless shelters, Homeless Coalition members and other community partners to effectively assist in all our clients' needs.

This program is to assist 25 homeless households with rental assistance, case management, supportive services, and self-sufficiency plans to lead them towards their goals throughout the program.

Project HOPE will promote personal excellence for all clients and guide them through Odessa's Continuum of Care services. Services clients access, personal goals, income, budgets, education, and execution of self-sufficiency

plans will be monitored throughout the program to measure program success. Clients whom successfully complete the program will have the knowledge, skills, and resources to access housing options such as the City of Odessa's Home Ownership Program that provides down payment and closing cost assistance.

Client outcomes are tracked and reported through the HMIS-Homeless Management Information System to measure the effectiveness of program services. Through the collaboration of the Homeless Coalition, supportive services, Project Hope assistance, and the continued use of HMIS by services providers Odessa can implement an effective Continuum of Care path to self-sufficiency that helps our homeless families live and remain in permanent housing.

Project HOPE has served families with children since the inception of the program in 2012. Program components have remained consistent with goals to increase a household's education and income, budgets and financial goals, credit counseling, and maintain permanent housing. This is achieved with partner agencies collaborating with Odessa Links to assist clients on their road to personal excellence.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The City of Odessa along with the Odessa Homeless Coalition and other Housing Partners identified some of the greatest housing needs within the community. Housing for persons with mental health and other mental and physical disabilities, senior housing, transitional housing and affordable housing were the top needs identified.

There are several agencies in the City of Odessa who provide rental and utility payment assistance in order to aid citizens who are in jeopardy of becoming homeless due to non-payment of rent. Some of the reasons individuals may need this assistance include employment issues, financial problems, insufficient income to meet the need of the family, cost of medication and

increased utility costs.

Among the agencies that provide rental assistance are the Salvation Army, Permian Basin Mission Center, Catholic Charities, Permian Basin Community Centers, and the American Red Cross. Each agency has their own set of criteria which they use to qualify those persons seeking assistance. These agencies and others provide a safety net for many low-income families.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Odessa Links was awarded funding in the 2016 HUD Continuum of Care competition to provide tenant-based rent assistance under the Permanent Housing/Rapid Rehousing component and provided termed rent assistance to 79 individuals total, 31 adults and 48 children for the first operating year.

The U.S. Department of Housing and Urban Development published a notice that established new requirements that Continuum of Care (CoC's) and recipients of CoC Program funding must meet related to the development and use of a Coordinated Assessment System. The goal of Coordinated Entry is to streamline access to homeless housing interventions across communities. Coordinated Entry promotes a more efficient method of assessing, reporting, organizing, and prioritizing client assistance to effectively assist the most vulnerable with the appropriate resources.

Odessa Links and Salvation Army currently participate in the Texas Homeless Network's Balance of State Continuum of Care; a collaboration of over 200 counties with representatives from nonprofits, government officials, and service agencies to eliminate homelessness. The partnership with THN gives both agencies the technological tools through the ClientTrack/ HMIS (Homeless Management Information System), to electronically store client case records. Odessa Links is the initial Coordinated Entry site (implemented January 2018) for Ector County

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

The Odessa Housing Authority received \$7,400,000 from the U. S. Department of Housing and Urban Development and provided housing assistance to approximately 1400 families.

The Odessa Housing Authority consists of the Section 8 Voucher Program, which can assist up to 1231 families based on budget allocation; the Public Housing Complex is Third Edition Apartments which consist of 73 units and the Section 8 New Construction Property designated for people with disabilities and seniors which consists of 108 units.

Though the Odessa Housing Authority has a budget authority to house 1231 families, the average number assisted was 869. This is due to the budget actually allocated to the Housing Authority. The families served increased by 8% due to HUD awarding funds, effective 6/1/2018, to support HUD Veterans Affairs Supportive Housing Vouchers (VASH) totaling 12 additional vouchers for the purpose of housing veterans. Another impact to higher average number of families served this FYE September, 2018 is that 114 families were housed under the Project-Based Voucher.

An objective of the Housing Authority is to improve the living environment of families who reside in public housing units. Effective October, 2017 the Odessa Housing Authority was awarded the Capital Fund for Public Housing. The Capital Fund awarded is in the amount of \$94,065.00. The breakdown is as follows: For dwelling structures a total of \$75,252.00 will be used to install energy efficient double pane windows at all sites which consists of East 48th street, there are a total of 14 units at that site, and 10th and Harless a total of 40 additional units. The remaining funds of \$18,813.00 under Operations will go towards make ready of units to rent.

SEPTEMBER 2017 ODESSA HOUSING AUTHORITY OCCUPANCY/ETHNICITY STATUS						
Housing Program	Allocated	Actual # on Program	White	African American	Hispanic	Asian
Housing Choice Vouchers	1,231	869	205	213	450	1
Landmark Apartments	108	108	20	11	77	0
Third Edition Apartments	73	67	2	15	49	1
TOTALS	1,400	1,044	227	239	576	1
PERCENTAGE			22%	23%	55%	0.02%

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

Two housing managers are currently on site at two subsidized apartments in the city. The apartment managers are responsible for annual inspections of all units, coordinated maintenance of units and identify public housing improvement needs. The success of on site management at the City's public housing has enabled the Housing Authority to improve tenant access to management. Improvements in security and on site management have been made to curtail crime, drugs, graffiti, and gang related activities.

The Odessa Housing Authority conducts monthly Resident Council Meetings at each public housing complex. The OHA focuses on providing professional speakers from: Odessa College, UTPB, Texas Workforce Commission, Medical Center Hospital and various non-profit social service agencies. The speakers provide information concerning educational programs, awareness programs, Neighborhood Watch Programs, parenting and life skills classes and skill and employment programs in order to become self-sufficient.

Actions taken to provide assistance to troubled PHAs

The City's Housing Authority is rated as standard.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

Overall, the City of Odessa has few of the barriers that are normally considered to be exclusionary. The City allows small lots, mixed-use housing and manufactured housing in single-family residential zones, and it uses a number of federal, state, and private programs for the acquisition, development, and rehabilitation of affordable housing units. The City is aggressive in its pursuit of developing affordable housing and has been successful in establishing public/private partnerships, developing generous homebuyer assistance programs, utilizing tax foreclosed properties, waiving building permit fees and assisting in the development of Low-Income Housing Tax Credit apartment complexes.

Nevertheless there are several issues that serve as barriers in developing affordable housing. These barriers include ever-increasing costs of construction and rehabilitation, lack of contractors, increasing cost of residential lots, increasing cost of infrastructure, availability of residential lots, condition of available housing stock, poor or lack of credit and access to down payment and closing cost funds.

The City of Odessa is experiencing extreme growth within the oil and gas industries, making all types of housing difficult to find. Housing continues to be priced more than what the low income households can afford even with down payment and closing cost assistance. Within the last few years there has been a significant increase in the cost of construction in all segments of the housing market. In the past 11 years the average price per square foot of a new home has more than doubled; from an average of \$41.34 in 2002 to approximately \$100 in 2017. Increases in the cost of materials, labor and contractor overhead have contributed to higher construction costs. Additionally, contractors that typically performed work for the City or its non-profit housing partners now have the ability to charge higher costs because they recognize that they can work elsewhere. The cost per square foot of new construction on the open market currently varies between \$120 - \$130 per square foot. The City has taken steps to combat this issue by bidding packages of

several projects in an effort to provide contractors more than one project in hopes of receiving benefits of economies of scale. The City has also made design changes to the homes it builds and has used alternative building methods to reduce costs.

The increased construction activity in Odessa has resulted in a demand for contractors at all levels of construction. The City has had difficulty in maintaining its current contractor pool and identifying new contractors to participate in the City's Rehabilitation Reconstruction Program. Some contractors no longer perform work for the City because they are able to make more per square foot in the open market. The City has traditionally had difficulty in enticing contractors to take part in its programs.

The Community Development staff has started several initiatives to solicit more contractors, including the waiving of building permit fees, easing insurance requirements, eliminating bond requirements, as well as exploring the possibility of assisting new contractors in paying their insurance premiums while they are working on a CDBG funded project. The increase in the cost of residential lots has been driven up by the demand to secure suitable lots for the development of housing. Properties that were once available at a reasonable cost have in some cases doubled. In the past the City has acquired lots from taxing entities at a reasonable reduced rate. Finding lots in order to construct infill housing continues to be problematic. Much of the development of affordable housing has been located in the City's Target Area and the majority of lots available for development are concentrated within this area. There are very few areas currently available for the development of housing subdivisions that do not require substantial investments of funds for infrastructure such as streets, utilities, curbs and gutters. Odessa, like many other communities in West Texas, has many vacant or unused drill sites located in primarily residential neighborhoods. The condition of the available housing stock is a critical issue in the City's Homebuyer Assistance Program. The City is able to provide eligible homebuyers with down payment and closing cost assistance through its programs. However, the difficulty has been finding homes in relatively good condition. Many of the existing homes are older and many have some level of deterioration. The objective of the homebuyer program is to assist potential homebuyers to purchase a good quality home; consequently the City has established minimum property standards and requires that any deficiencies be corrected prior to closing. Homebuyers are urged to consider quality, condition and the cost of repairs when looking for a

home. The most significant barrier to affordable housing for many low-income families is credit and access to funds for down payment and closing costs. Poor credit and lack of credit impact the ability of many low-income buyers to purchase a home because lenders are less likely to provide mortgage loans to persons with low credit scores. To combat this, the City through the members of the Odessa Housing Consortium now has the resources to direct persons for intense credit counseling and homebuyer education. The one to one credit counseling offered by Odessa Affordable Housing allows the applicant to work with a personal counselor in order to correct their credit deficiencies. Homebuyer education is offered by two members of the Odessa Housing Consortium and is a requirement of participation in the City's Down Payment and Closing Cost Assistance Program. The down payment and closing cost assistance offered by the City has been the most beneficial service provided to low-income buyers. Many lack the thousands of dollars usually required to purchase a home. Fortunately, the City's Homebuyer Program has helped dozens of families purchase the home of their dreams.

Actions taken to address obstacles to meeting underserved needs.

91.220(k); 91.320(j)

The City's underserved needs include the lack of decent and affordable housing, improvements to public facilities and parks, clearance activities in the CDBG target area, lack of education, job training, and the lack of various public services. The City has encountered several obstacles in meeting the underserved needs which are primarily in the City's low-income neighborhoods. Some of these obstacles include the lack of funding to adequately address all needs, lack of coordination between social service agencies, citizen apathy, changed priorities by citizens and City Council, and the lack of participation from the private sector.

The City has taken the following actions to address these obstacles:

The Community Development Advisory Committee (CDAC) was created in February 1998 to act as representatives of the community to assist the Community Development Department by reviewing and making recommendations to the City Council for allocation of funds to public service agencies.

The establishment of the Odessa Housing Consortium has enabled the City to

address some of the barriers facing low-income families when buying a home. Insufficient funds for down payment and closing costs are often the main obstacle that prevents low-income families from purchasing a home. However, the City's Homeownership Assistance Program is able to assist in overcoming some of these barriers by providing eligible low income families with down payment and closing cost assistance. Through the Odessa Housing Finance Corporation, Odessa Creative Housing Solutions Corp., Odessa Affordable Housing, Inc., and the City, potential homebuyers are able to purchase a quality built home for the cost of construction because there are no developer fees included in the cost of the home.

The lack of knowledge of the mortgage process is another barrier being addressed by the Odessa Housing Consortium. The Odessa Housing Authority and Odessa Affordable Housing provide homebuyer education to persons who wish to obtain assistance through the City's Homeownership Assistance Programs. The Housing Consortium also has associate partners that provide services to help eliminate some of the barriers to affordable housing. Odessa Affordable Housing has a credit-counseling program to assist potential homebuyers in addressing negative credit issues.

The establishment of the Odessa Homeless Coalition in 2000 enabled the City to organize and complete the Homeless Population Survey.

The Texas Workforce Commission provides job training for low-income persons through the Jobs Training Partnership Act (JTPA) Program.

The City addressed slum and blight issues through the Code Enforcement, Demolition, and Vacant Property Clearance Programs.

The City provided funding for public services through Meals on Wheels to provide senior and homebound nutritional programs, the Elderly Lawn Mowing Program and Family Promise administers a homeless assistance program for families.

The City of Odessa also provides funding for infrastructure, neighborhood centers, as well as street and sidewalk improvements in the target area, as well as park improvements for parks located in the CDBG Target Area.

The Community Development Department will continue working with other

service agencies, housing providers, lending institutions and employment counseling providers in order to more efficiently address the identified needs of the community.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

The City of Odessa has established a strategy for addressing issues related to the current lead-based paint regulations. The City assesses each project based on the scope of the work and the amount of funds to be expended on each individual project. The Community Development staff will use the following criteria in conducting all housing rehabilitation work.

For projects less than \$5,000, the City of Odessa will:

1. conduct lead hazard evaluation and hazard reduction by “doing no harm”;
2. provide the property owner with proper and complete notification;
3. evaluate the property by testing the painted surfaces to be disturbed; and
4. implement lead hazard reduction measures including the repair of the disturbed surfaces during rehabilitation, utilizing safe work practices and clearance of the work site after work is completed.

For projects between \$5,000 and \$25,000, the City of Odessa will:

1. conduct lead hazard evaluation and reduction by identifying and controlling lead hazards;
2. provide the property owner with proper and complete notification;
3. evaluate the property by testing the painted surfaces to be disturbed;
4. conduct a risk assessment to determine the necessary course of action;
5. implement lead hazard reduction measures including abatement, safe work practices and clearance of the work site after work is completed; and
6. consider reconstruction of property based on the cost of rehabilitation, cost of lead abatement and size of property.

For projects that exceed \$25,000, the City of Odessa will:

1. conduct lead hazard evaluation and reduction by identifying and abating lead hazards;

2. provide the property owner with proper and complete notification;
3. evaluate the property by testing the painted surfaces to be disturbed;
4. conduct a risk assessment to determine the necessary course of action;
5. implement lead hazard reduction measures including abatement; safe work practices and clearance of the work site after work is completed; and
6. consider reconstruction of property based on the cost of rehabilitation, abatement and size of property.

The City of Odessa Housing Rehabilitation Program has performed approximately 150 lead based paint tests between 1999 and 2017. Of these, 12 properties, or 7% of the homes rehabilitated tested positive for lead based paint. Therefore, based on actual testing of homes, there appears to be a small number of homes that contain lead based paint.

**Actions taken to reduce the number of poverty-level families. 91.220(k);
91.320(j)**

The City of Odessa is engaged in several activities to reduce poverty. The City of Odessa like many other communities has taken steps to develop strategies to increase economic development. These steps include:

- the creation of the "South Enterprise Zone," which provides tax incentives for businesses located in economically depressed areas. Under the South Enterprise Zone Program, businesses are eligible to receive tax abatements if certain conditions are met. If abatements are received, a minimum of 25% of the jobs created as a result of the abatements must be reserved for low-income persons; and
- the City of Odessa established the Odessa Development Corporation to use as a tool in attracting new businesses to Odessa. The programs offered through ODC include low interest loans, grants and deferred loans for business development. ODC conditions for assistance also include a requirement that they reserve a minimum of 25% of the jobs created for low-income persons.

COMMUNITY PROGRAMS TO REDUCE POVERTY

The Adult Education program has been moved to be managed by Texas Workforce Commission. In order to have a more comprehensive program,

Odessa College and Midland College have partnered under the umbrella of the Permian Basin Consortium.

Odessa College also provides Adult Education & Literacy (AEL) training in TXCHSE (formerly GED) preparation, English for speakers of other languages and a Workforce Training Program. Odessa College accomplished the following in 2017-2018:

- 34 students were in GED preparation level and 15 students earned a GED (additional ABE levels that moved up to GED Prep during the year and achieved a GED is 38 for a total of 53);
- there were 451 ABE students and 87 completed various levels of competencies
- there were 655 ESOL students; 367 completed ESOL courses and/or progressed to ABE;
- 42 students secured employment 135 students maintained or advanced their employment;
- 53 total students earned a GED;
- from July 2017 to August 2018, 17 students have entered post-secondary education or job training; and
- total student count: 1106; Total contact hours: 102,088.

PERSONS WITH SPECIAL NEEDS

Permian Basin Community Centers

Permian Basin Community Centers offers programs to assist special needs clients with supported employment. A person accompanies the client to a job site in order for the client to be employed. Clients perform jobs such as scanning documents, shredding documents, working in the wood shop, and provide landscaping services for the local offices of the Texas Department of Transportation.

A.B.L.E. Center for Independent Living

The A.B.L.E. Center is a local non-profit agency that provides services to people who have a physical disability. Their services include peer counseling, advocacy, independent living skills training and home modifications, such as handrails, low profile steps, and ramps

Meals on Wheels of Odessa, Inc.

The homebound and disabled citizens of Odessa are provided hot noon meals and weekend meals through the local Meals on Wheels organization. They not only provide a hot nutritious meal 5 days a week but can refer clients to other agencies when the volunteers see a need for additional services.

Permian Basin Rehabilitation Center

The Permian Basin Rehabilitation Center is a non-profit agency that provides audiology, physical, speech/language or occupational therapy services to medically indigent residents.

The Permian Basin Regional Council on Alcohol and Drug Abuse

PBRCADA is a non-profit organization that combats alcoholism, drug addictions and their related issues.

The Crisis Center

The Crisis Center operates a shelter in Odessa called Angel House and provides 24/7 access to emergency shelter for those fleeing a domestic violence situation. They also have a hot line for any caller who has concerns regarding domestic violence or sexual assault and a Crisis Response Team for sexual assault victims who go to the hospital.

The Crisis Center conducts extensive prevention education programs providing research-based education programs aimed at breaking the cycle of violence and increasing healthy relationships.

During the 2017-2018 fiscal year, the Crisis Center staff and volunteers:

- provided direct services to 490 survivors of domestic violence or sexual assault, with 259 of those being housed in shelters;
- responded to 20 sexual assault call outs; and
- provided evidence based education programs to 34,685 students and adults.

Harmony Home

Harmony Home provides investigative-videotaped interviews, crisis and long-

term counseling and victim services to children and their non-offending caregivers who have suffered emotional, physical or sexual abuse

During the 2017-2018 fiscal year, Harmony Home provided:

- 481 Child interviews (new cases)
- 1,009 Counseling Sessions;
- 139 Parent Conferences;
- 227 Crime Victim Compensation Applications; and
- 226 Information & Referral to Non-Offending Caregivers

Salvation Army

During the 2017-2018 fiscal year, Salvation Army provided:

- Served 27,074 hot meals;
- 8,749 nights of shelter provided;
- 1,164 Social Services: Utilities, Food, Clothing, etc.; and
- Christmas Assistance to 483 Families.

PARENTING ENRICHMENT PROGRAMS

Head Start offers a 12-week program called "Father Power" that is open to the public where they target fathers to assist them in developing better relationships with their children. The "Father Power" sessions include education on parenting, prevention/intervention with pre-marital counseling, couples and communication.

Head Start has a mental health consultant on staff that can provide counseling in various areas such as substance abuse, domestic abuse, impulse control, depression, conduct disorder and oppositional defiant behavior.

The First 5 of the Permian Basin is an Early Childhood Coalition that serves to enhance resources to meet diverse needs of families within the community, focusing on pregnancy, early childhood, and the importance of active involvement by both mothers and fathers in the lives of their children. This coalition provides a program called "Parents as Teachers," to provide parents information and activities to help the child achieve important developmental skills and milestones. This is provided through home visits, monthly meetings with other parents, and developmental screenings.

PUBLIC TRANSPORTATION

The Midland-Odesa Urban Transit District established the E-Z Rider public transportation system in October 2002 as a result of surveys conducted showing transportation as a high priority need in our community.

EZ-Rider has:

- partnered with Greyhound, and the Greyhound ticket office and the transfer center now operates out of the front lobby of the EZ-Rider Administration Building;
- fully integrated route data into Google Transit, and trips on the routes can now be planned through Google;
- proceeding with development and integration of an app into their website that will allow passengers to utilize Google Transit to plan trips conveniently via the website; and
- was designated the Lead Agency for the Regionally Coordinated Transportation Planning (RCTP) program for Planning Region 9.

INFORMATION AND REFERRAL SERVICE

Odessa LINKS is the lead agency for the Homeless Continuum of Care. And a Community Referral Program available to link persons in need with community resources. The requests for services include assistance for utility bills, medical and prescription costs, rent, emergency shelter, home repairs, and food or clothing.

Odessa LINKS is also a licensed administrator of the Homeless Management Information System (HMIS). The information collected through HMIS is accessible to the City of Odessa's Emergency Management response officials and other social service providers.

The City will continue to provide future funding for public service agencies to maintain education, child care, employment training, youth activities and nutritional services, physically challenged vocational services and/or homeless and HIV/AIDS services.

All program services administered by the City of Odessa, the Odessa Housing Authority and various nonprofit social service agency providers are designed to aid low income persons in obtaining housing, employment, educational

opportunities and child care necessary for becoming self-sufficient citizens and become less reliant on public assistance.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

The extent, type and role of public institutions, nonprofit organizations and private entities engaged in providing affordable housing has increased in recent years through the Odessa Housing Consortium and therefore enabled affordable housing opportunities to increase.

The Odessa Housing Consortium through broad-based planning provides affordable housing, neighborhood revitalization, continual communication and exchange of pertinent information regarding housing opportunities. The Odessa Housing Consortium along with several local lending institutions is the primary resource for providing rental assistance, neighborhood revitalization, housing rehabilitation and homeownership opportunities.

The coordination among these public institutions and the private sector involvement in providing affordable housing, curtails to some extent, the duplication of funding and services that are linked to affordable housing. The Housing Authority as well as Community Development celebrates National Fair Housing Month each year and National Community Development Week.

The City's CDBG and HOME funds are utilized to fund owner-occupied housing rehabilitation of existing housing, new housing construction and down payment/closing cost assistance for permanent mortgage financing. These funds are leveraged with those of the non-profit developers such as the Odessa Housing Finance Corporation, Odessa Affordable Housing, Inc. and Odessa Creative Housing Solutions in order to establish a joint partnership to develop participation loans, interest rate buy-downs, low interest bonds and loan guarantees. The provision of these affordable and flexible loan programs address a gap in the availability of down payment and closing cost assistance which helps to overcome a barrier to affordable housing.

The Housing Authority of the City of Odessa administers Section 8 Vouchers, Section 8 New Construction and Public Housing Assistance Funds. These funds are utilized to provide subsidized rental assistance to low income persons throughout the City.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

The City has established a series of objectives in order to address potential fair housing issues. These are listed below:

- Help to reduce and/or prevent foreclosures, thereby stabilizing area neighborhoods;
- Mitigate negative impact of foreclosures on targeted neighborhoods;
- Address issues faced by families who have been displaced due to foreclosure;
- Expand availability of Section 8 Housing;
- Expand housing opportunities for people with disabilities and HIV/AIDS;
- Increase awareness of fair housing laws and the complaint process;
- Increase awareness of fair housing laws to landlords of rental properties;
- Expand banking and financing opportunities for the traditionally underserved and unbanked;
- Assist potential homebuyers with poor credit histories to obtain home loans;
- Expand information available regarding lending practices specific to the City's Target Area;
- Increase the number of homes that are accessible;
- Relieve the extra burden on low-income homeowners due to increased property taxes; and
- Expand opportunities for quality affordable housing to low- and moderate-income households in all areas of the City. The City will comply with Section 3 of the United States Department of Housing and Urban Development Act of 1968 by encouraging employment and business opportunities for businesses and lower income persons who are residents of the City of Odessa's Section 3 covered area by setting forth policies and procedures to be implemented by contractors and subcontractors who perform work and receive direct Federal financial assistance from the Department of Housing and Urban Development.

The Section 3 program requests, to the greatest extent possible, that job

training, employment and contract opportunities are provided for low- or very-low income residents in connection with projects and activities in their neighborhoods.

The City of Odessa conducts an annual Fair Housing community outreach promotion in April to provide information concerning Fair Housing policies and referrals for HUD assistance. The City has and will continue to encourage participation with other housing providers and financial institutions for this annual promotion. The City of Odessa celebrates Fair Housing Month and National Community Development Week on an annual bases to promote the programs and educate the public regarding the assistance that is available to those in need. Fair Housing, green building, energy efficiency, and all Community Development programs are topics promoted. The City will continue to further market Fair Housing through its Housing Rehabilitation Programs and Homebuyer Assistance Programs. The Housing Authority for the City of Odessa provides all clients with the "Fair Housing Discrimination Complaint Form 903" at the time of their application process. The City of Odessa Community Development Department currently has a "Fair Housing Log" and records all complaints before referring the person to the 1-800 number. The City will continue to have available Fair Housing discrimination claim forms through the Community Development Department, Housing Authority for the City of Odessa and the Odessa Board of Realtors. The City of Odessa and the Odessa Housing Authority staff will continue to attend Fair Housing training, education and seminar programs provided by HUD.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

The Community Development Department will continue to monitor and evaluate all grant programs and activities for overall compliance. The City will make every effort to meet its objectives established in the 2015-2019 Consolidated Plan.

The City continues to comply with the requirements of 24 CFR 570 in order to ensure that CDBG funds are used in accordance with all program requirements. The City's Community Development staff will ensure compliance with federal statutes and regulations of all environmental, financial, programmatic, subrecipients and labor relation activities.

The Community Development staff is responsible for the Housing Rehabilitation Programs and prepares environmental assessments on each housing project. Individual environmental assessments are completed as required on all other CDBG projects.

The Community Development staff monitors subrecipients on an ongoing basis. On site monitoring includes a review of client files, financial and accounting records and procurement procedures. Each year sub recipients are provided with training on financial and reporting requirements and are required to provide a monthly report which details financial and project information including the number of persons served prior to reimbursement of funds. The City auditor has been designated to aid in the financial monitoring of the sub recipients.

For those activities where there is a long term compliance requirement due to the funding source and the type of project the city continues to monitor them. For the homebuyer assistance that is provided the homebuyers must report to the City on an annual basis and certify they are continuing to make the home that was assisted with HOME funds their principal residence. The City is also provided with a copy of their mortgage information and copies of utility bills for the home. In addition, the City is listed as a lien holder on their homeowner's insurance policy.

Disciples Village records are also monitored. The Housing Construction Manager does an annual inspection of the property and the three units that are HOME assisted. In addition, the eligibility of the tenants who reside in the HOME assisted units are reviewed annually for any renewals and reviewed and approved prior to a new tenant moving into the HOME unit. The City makes disbursements to subrecipients in a timely manner as long as monitoring indicates that the project is in compliance and the national objective is being met. The Community Development staff completes the financial monitoring and federal funds are not drawn until all records have been reconciled and approved. The Purchasing Department assists with the bidding process to ensure compliance with State and Federal regulations. An independent Certified Public Accountant audits Community Development financial records. The Community Development Department prepares all draws, enters them in IDIS and ensures that disbursements do not exceed the line of credit for any project. The Chief Accountant in the Finance Department for the City of Odessa approves each draw.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The Community Development Department published a notice in the local newspaper on Sunday, November 4, 2018 to detail the accessible locations where citizens may view the draft of the Comprehensive Annual Performance and Evaluation Report (CAPER): (1) Community Development, 119 W. 4th Street, Ste. 104, Odessa, Texas; (2) City Hall, 411 West 8th Street, City Secretary, 1st Floor; (3) Ector County Library, 321 West 5th Street, Southwest Section, 2nd Floor. The report schedule allowed fifteen days for comment on the CAPER beginning on November 5, 2018 to November 19, 2018. No comments were received.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

The City of Odessa is continuing to work toward the goals and objectives established in its 2015-2019 Consolidated Plan. It is expected that the majority of the goals will be achieved during the Consolidated Plan period.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?	No
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CR-50 - HOME 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Disciples Village II is a 30-unit senior affordable housing community that opened October 27, 2009. The City of Odessa used HOME funds to assist in the development of the complex. There are three HOME units which are inspected annually, and whose tenants are monitored annually for eligibility. Inspection for the past year shows all units are in compliance and no deficiencies were found.

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

The Housing Rehabilitation Program is administered in house as well as the Homebuyer Program. All applicants are approved prior to any agreements to provide funding for their activity.

Any home that is going through the Homebuyer Program must be inspected and approved prior to the applicant signing a contract for the purchase.

All rehabilitation or reconstruction program must pass inspection not only by the Department Construction Manager but also must be inspected by the City of Odessa Building Inspectors and pass their inspection also.

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)

The City will continue to utilize a variety of different mechanisms to inform the public about the availability of affordable housing. While the City and Odessa Affordable Housing, Inc. generally construct only two to three homes at a time, there are plans to construct larger scale developments that include the construction of five or more HOME assisted units at one time. Marketing the availability of these homes will be conducted by utilizing various media outlets including television, radio, print media, billboards and the internet to inform the public, and in particular the low-income public, of the availability of affordable housing. Below are several of the strategies the City uses in order

to inform the public of housing developments.

1. Place notices on the Government Access Channel;
2. Place notices on the City of Odessa website;
3. Place advertisements in the local newspaper in English and Spanish;
4. Distribute brochures and other literature in both English and Spanish at local service agencies that assist low-income citizens;
5. Conduct television interviews in both English and Spanish announcing the availability of affordable housing;
6. Place ads on local television and radio stations in both English and Spanish;
7. Conduct a homebuyer fair at a central location in order to provide the public with information on the homebuyer programs available through the City.

Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)

The City will continue to provide owner-occupied housing rehabilitation assistance to very low, low and moderate-income families through its Housing Rehabilitation, Reconstruction, Minor Repair Programs, and Emergency Repair Program. The City will further provide homeownership opportunities through the Homebuyer's Assistance Program, "HOME of Your Own Program", and participate in the Housing Consortium in order to expand homeownership opportunities.

The City of Odessa also has an Infill Housing Program to help revitalize once-thriving residential areas with infill housing on available non-tax producing lots located throughout the City. The homes will be available to assist low and moderate-income families purchase decent and affordable housing. The program will allow families who typically couldn't buy a new home the opportunity to purchase newly constructed homes in well-established neighborhoods. The program will enhance the economic stability and viability of our community.

The City of Odessa has several housing development projects in the planning stage with affordable housing partners. Odessa Housing Finance Corporation has 49 acres that will be developed into a mixed use, mixed lot housing development. Construction will take place in several phases from a mixture

of private funding and tax credit resources. The first phase is now complete consisting of a multifamily complex of 181 units, of which 120 are occupied by households. The following phases will include townhomes, single family homes, a senior living complex, retail and public areas such as a park, walking trails and swimming pools.

The City acquired a piece of land that was previously owned by the Ector County Independent School District and is in negotiations for the adjoining property in order to expand the development from 21 homes to 33 homes. This development will be in partnership with Odessa Housing Finance Corporation and Odessa Affordable Housing, Inc. Some of the homes will be made available to those households with incomes at 80% or less of area median income.



Office of Community Planning and Development
 U.S. Department of Housing and Urban Development
 Integrated Disbursement and Information System
 PR26 - CDBG Financial Summary Report
 Program Year 2017
 ODESSA , TX

DATE: 12-20-18
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PART I: SUMMARY OF CDBG RESOURCES

01 UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR	789,428.81
02 ENTITLEMENT GRANT	798,675.00
03 SURPLUS URBAN RENEWAL	0.00
04 SECTION 108 GUARANTEED LOAN FUNDS	0.00
05 CURRENT YEAR PROGRAM INCOME	41,935.09
05a CURRENT YEAR SECTION 108 PROGRAM INCOME (FOR SI TYPE)	0.00
06 FUNDS RETURNED TO THE LINE-OF-CREDIT	0.00
06a FUNDS RETURNED TO THE LOCAL CDBG ACCOUNT	0.00
07 ADJUSTMENT TO COMPUTE TOTAL AVAILABLE	5,827.65
08 TOTAL AVAILABLE (SUM, LINES 01-07)	1,635,866.55

PART II: SUMMARY OF CDBG EXPENDITURES

09 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION	648,612.92
10 ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT	0.00
11 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10)	648,612.92
12 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	111,200.90
13 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS	0.00
14 ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES	0.00
15 TOTAL EXPENDITURES (SUM, LINES 11-14)	759,813.82
16 UNEXPENDED BALANCE (LINE 08 - LINE 15)	876,052.73

PART III: LOWMOD BENEFIT THIS REPORTING PERIOD

17 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS	0.00
18 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING	0.00
19 DISBURSED FOR OTHER LOW/MOD ACTIVITIES	422,855.52
20 ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT	0.00
21 TOTAL LOW/MOD CREDIT (SUM, LINES 17-20)	422,855.52
22 PERCENT LOW/MOD CREDIT (LINE 21/LINE 11)	65.19%

LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS

23 PROGRAM YEARS(PY) COVERED IN CERTIFICATION	PY: PY: PY:
24 CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION	0.00
25 CUMULATIVE EXPENDITURES BENEFITING LOW/MOD PERSONS	0.00
26 PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24)	0.00%

PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS

27 DISBURSED IN IDIS FOR PUBLIC SERVICES	61,132.20
28 PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
29 PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
30 ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS	0.00
31 TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 - LINE 29 + LINE 30)	61,132.20
32 ENTITLEMENT GRANT	798,675.00
33 PRIOR YEAR PROGRAM INCOME	44,783.55
34 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP	0.00
35 TOTAL SUBJECT TO PS CAP (SUM, LINES 32-34)	843,458.55
36 PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35)	7.25%

PART V: PLANNING AND ADMINISTRATION (PA) CAP

37 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	111,200.90
38 PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
39 PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
40 ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS	0.00
41 TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 - LINE 39 +LINE 40)	111,200.90
42 ENTITLEMENT GRANT	798,675.00
43 CURRENT YEAR PROGRAM INCOME	41,935.09
44 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP	0.00
45 TOTAL SUBJECT TO PA CAP (SUM, LINES 42-44)	840,610.09
46 PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45)	13.23%



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LINE 17 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 17

Report returned no data.

LINE 18 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 18

Report returned no data.

LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	2	646	6157047	SALINAS PARK BASKETBALL COURT IMPROVEMENT	03F	LMA	\$8,228.25
					03F	Matrix Code	\$8,228.25
2017	11	648	6219184	ROOF REPAIR WHITIKER HEAD START	03M	LMC	\$15,000.00
					03M	Matrix Code	\$15,000.00
2015	2	617	6116753	LAWN MOWING PROGRAM	05A	LMC	\$495.00
2015	2	617	6118550	LAWN MOWING PROGRAM	05A	LMC	\$260.00
2015	2	617	6157047	LAWN MOWING PROGRAM	05A	LMC	\$300.00
2015	2	617	6163605	LAWN MOWING PROGRAM	05A	LMC	\$540.00
2015	2	617	6187122	LAWN MOWING PROGRAM	05A	LMC	\$795.00
2015	2	617	6192048	LAWN MOWING PROGRAM	05A	LMC	\$1,585.00
2015	2	617	6219160	LAWN MOWING PROGRAM	05A	LMC	\$3,090.00
2015	2	617	6219184	LAWN MOWING PROGRAM	05A	LMC	\$3,278.00
2017	7	652	6116753	MEALS ON WHEELS	05A	LMC	\$3,791.97
2017	7	652	6118550	MEALS ON WHEELS	05A	LMC	\$3,800.16
2017	7	652	6133068	MEALS ON WHEELS	05A	LMC	\$3,830.19
2017	7	652	6163605	MEALS ON WHEELS	05A	LMC	\$8,057.88
2017	7	652	6164762	MEALS ON WHEELS	05A	LMC	\$7,877.80
2017	7	652	6187122	MEALS ON WHEELS	05A	LMC	\$3,750.24
2017	7	652	6192048	MEALS ON WHEELS	05A	LMC	\$3,711.80
2017	7	652	6219160	MEALS ON WHEELS	05A	LMC	\$3,254.75
2017	7	652	6219184	MEALS ON WHEELS	05A	LMC	\$4,786.21
2017	10	650	6110158	ELDERLY & DISABLED LAWN MOWING PROGRAM	05A	LMC	\$450.00
2017	10	650	6219184	ELDERLY & DISABLED LAWN MOWING PROGRAM	05A	LMC	\$392.00
					05A	Matrix Code	\$54,046.00
2017	12	651	6163605	FAMILY PROMISE HOMELESS ASSISTANCE	05Z	LMC	\$1,284.48
2017	12	651	6187122	FAMILY PROMISE HOMELESS ASSISTANCE	05Z	LMC	\$601.18
2017	12	651	6192048	FAMILY PROMISE HOMELESS ASSISTANCE	05Z	LMC	\$3,707.34
2017	12	651	6219184	FAMILY PROMISE HOMELESS ASSISTANCE	05Z	LMC	\$1,493.20
					05Z	Matrix Code	\$7,086.20
2016	3	631	6110158	HOUSING REHAB PROGRAM	14A	LMH	\$6,203.00
2016	3	631	6116753	HOUSING REHAB PROGRAM	14A	LMH	\$7,072.63
2016	3	631	6118550	HOUSING REHAB PROGRAM	14A	LMH	\$22,780.00
2016	3	631	6133068	HOUSING REHAB PROGRAM	14A	LMH	\$836.25
2016	3	631	6133127	HOUSING REHAB PROGRAM	14A	LMH	\$4,100.00
2016	3	631	6157047	HOUSING REHAB PROGRAM	14A	LMH	\$885.67
2016	3	631	6163605	HOUSING REHAB PROGRAM	14A	LMH	\$37,725.00
2016	3	631	6187122	HOUSING REHAB PROGRAM	14A	LMH	\$16,551.38
2016	3	631	6192048	HOUSING REHAB PROGRAM	14A	LMH	\$440.00
2016	3	631	6219160	HOUSING REHAB PROGRAM	14A	LMH	\$6,842.28
2017	6	645	6133068	OAHI MINOR REPAIR PROGRAM	14A	LMH	\$9,200.00
2017	6	645	6164762	OAHI MINOR REPAIR PROGRAM	14A	LMH	\$3,733.48
2017	6	645	6192048	OAHI MINOR REPAIR PROGRAM	14A	LMH	\$496.01
2017	6	645	6219160	OAHI MINOR REPAIR PROGRAM	14A	LMH	\$5,884.00
2017	6	645	6219184	OAHI MINOR REPAIR PROGRAM	14A	LMH	\$5,686.51
2017	16	643	6187122	REHAB RECONSTRUCTION PROGRAM	14A	LMH	\$72,134.60
2017	16	643	6219184	REHAB RECONSTRUCTION PROGRAM	14A	LMH	\$14,677.10
					14A	Matrix Code	\$215,247.91



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2016	2	630	6110158	REHAB ADMIN	14H	LMH	\$296.82
2017	3	642	6110158	REHAB ADMINISTRATION	14H	LMH	\$9,509.97
2017	3	642	6116753	REHAB ADMINISTRATION	14H	LMH	\$10,223.09
2017	3	642	6118550	REHAB ADMINISTRATION	14H	LMH	\$10,920.06
2017	3	642	6133068	REHAB ADMINISTRATION	14H	LMH	\$9,313.75
2017	3	642	6133127	REHAB ADMINISTRATION	14H	LMH	\$10,320.15
2017	3	642	6157047	REHAB ADMINISTRATION	14H	LMH	\$14,208.70
2017	3	642	6163605	REHAB ADMINISTRATION	14H	LMH	\$9,836.71
2017	3	642	6164762	REHAB ADMINISTRATION	14H	LMH	\$9,271.71
2017	3	642	6187122	REHAB ADMINISTRATION	14H	LMH	\$9,716.01
2017	3	642	6192048	REHAB ADMINISTRATION	14H	LMH	\$10,367.36
2017	3	642	6219160	REHAB ADMINISTRATION	14H	LMH	\$9,329.61
2017	3	642	6219184	REHAB ADMINISTRATION	14H	LMH	\$9,933.22
					14H	Matrix Code	\$123,247.16
Total							\$422,855.52

LINE 27 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 27

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2015	2	617	6116753	LAWN MOWING PROGRAM	05A	LMC	\$495.00
2015	2	617	6118550	LAWN MOWING PROGRAM	05A	LMC	\$260.00
2015	2	617	6157047	LAWN MOWING PROGRAM	05A	LMC	\$300.00
2015	2	617	6163605	LAWN MOWING PROGRAM	05A	LMC	\$540.00
2015	2	617	6187122	LAWN MOWING PROGRAM	05A	LMC	\$795.00
2015	2	617	6192048	LAWN MOWING PROGRAM	05A	LMC	\$1,585.00
2015	2	617	6219160	LAWN MOWING PROGRAM	05A	LMC	\$3,090.00
2015	2	617	6219184	LAWN MOWING PROGRAM	05A	LMC	\$3,278.00
2017	7	652	6116753	MEALS ON WHEELS	05A	LMC	\$3,791.97
2017	7	652	6118550	MEALS ON WHEELS	05A	LMC	\$3,800.16
2017	7	652	6133068	MEALS ON WHEELS	05A	LMC	\$3,830.19
2017	7	652	6163605	MEALS ON WHEELS	05A	LMC	\$8,057.88
2017	7	652	6164762	MEALS ON WHEELS	05A	LMC	\$7,877.80
2017	7	652	6187122	MEALS ON WHEELS	05A	LMC	\$3,750.24
2017	7	652	6192048	MEALS ON WHEELS	05A	LMC	\$3,711.80
2017	7	652	6219160	MEALS ON WHEELS	05A	LMC	\$3,254.75
2017	7	652	6219184	MEALS ON WHEELS	05A	LMC	\$4,786.21
2017	10	650	6110158	ELDERLY & DISABLED LAWN MOWING PROGRAM	05A	LMC	\$450.00
2017	10	650	6219184	ELDERLY & DISABLED LAWN MOWING PROGRAM	05A	LMC	\$392.00
					05A	Matrix Code	\$54,046.00
2017	12	651	6163605	FAMILY PROMISE HOMELESS ASSISTANCE	05Z	LMC	\$1,284.48
2017	12	651	6187122	FAMILY PROMISE HOMELESS ASSISTANCE	05Z	LMC	\$601.18
2017	12	651	6192048	FAMILY PROMISE HOMELESS ASSISTANCE	05Z	LMC	\$3,707.34
2017	12	651	6219184	FAMILY PROMISE HOMELESS ASSISTANCE	05Z	LMC	\$1,493.20
					05Z	Matrix Code	\$7,086.20
Total							\$61,132.20

LINE 37 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 37

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2015	4	618	6116753	CD ADMIN	21A		\$1,338.00
2015	4	618	6118550	CD ADMIN	21A		\$1,338.00
2015	4	618	6133068	CD ADMIN	21A		\$1,338.00
2015	4	618	6133127	CD ADMIN	21A		\$1,338.00
2015	4	618	6157047	CD ADMIN	21A		\$3,425.88



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Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2015	4	618	6163605	CD ADMIN	21A		\$1,338.00
2015	4	618	6187122	CD ADMIN	21A		\$1,824.27
2015	4	618	6192048	CD ADMIN	21A		\$1,338.00
2015	4	618	6219160	CD ADMIN	21A		\$1,338.00
2015	4	618	6219184	CD ADMIN	21A		\$1,338.00
2016	1	629	6110158	CD ADMIN	21A		\$388.29
2016	1	629	6116753	CD ADMIN	21A		\$450.00
2016	1	629	6118550	CD ADMIN	21A		\$22.32
2016	1	629	6133068	CD ADMIN	21A		\$2,250.00
2016	1	629	6133127	CD ADMIN	21A		\$3,330.00
2016	1	629	6157047	CD ADMIN	21A		\$1,044.00
2016	1	629	6164762	CD ADMIN	21A		\$2,880.00
2017	1	641	6110158	CD ADMINISTRATION	21A		\$7,242.56
2017	1	641	6116753	CD ADMINISTRATION	21A		\$6,857.96
2017	1	641	6118550	CD ADMINISTRATION	21A		\$6,508.64
2017	1	641	6133068	CD ADMINISTRATION	21A		\$6,774.73
2017	1	641	6133127	CD ADMINISTRATION	21A		\$6,777.45
2017	1	641	6157047	CD ADMINISTRATION	21A		\$7,291.10
2017	1	641	6163605	CD ADMINISTRATION	21A		\$7,282.96
2017	1	641	6164762	CD ADMINISTRATION	21A		\$8,200.96
2017	1	641	6187122	CD ADMINISTRATION	21A		\$10,548.07
2017	1	641	6192048	CD ADMINISTRATION	21A		\$4,838.38
2017	1	641	6219160	CD ADMINISTRATION	21A		\$6,095.18
2017	1	641	6219184	CD ADMINISTRATION	21A		\$6,464.15
					21A		
						Matrix Code	\$111,200.90
Total							\$111,200.90